

QEF1 at UI
HÍ 21 – The UI Strategy for 2016-2021
 Annual meeting of members of QB and representatives of UI
 23 May, 2016



Sigurður Magnús Garðarsson
 Chair of the UI Quality Committee

Strategy of UI 2016-2021 - Short Background and Organisation

- New Rector in 2016
 - Started immediately working on a strategy plan for 2016-2021
- The strategy work was lead by:
 - Sigurður Magnús Garðarsson, professor, Chair of the UI Quality Committee and former Head of Faculty of Civil and Environmental Engineering
 - Steinunn Gestsdóttir, professor of psychology, member of the Icelandic Science and Technology Policy Council and an incoming Vice-Rector
- Emphasis on wide consultation with faculty members, staff, students and outside representatives, with the goal of stakeholders ownership
- Emphasis on quality based strategy, exploiting the QEF1 self-review
- The new strategy, HÍ 21, was approved by the University forum on March 3 and by the University Council on March 17

Strategy of UI 2016-2021: Successful University - Thriving Society



Strategy of the University of Iceland 2016-2021

Strategy of UI 2016-2021 – Values of UI

VALUES OF THE UNIVERSITY OF ICELAND

Academic freedom is the cornerstone of the University, promoting critical thinking, a creative pursuit of knowledge, tolerance, and progress

Equality is a guiding principle of the University and the basis of diversity and respect in the academic community

Professionalism and integrity characterise the work of staff and students, and are the foundations of the trust that the University has earned in society

Strategy of UI 2016-2021 - Vision and Focus



Strategy of UI 2016-2021 - Five Focus Areas

FOCUS AREAS OF HÍ 21

A progressive vision for teaching and learning that prepares students to participate in society and industry
 The University of Iceland plays a key role in the development of a modern knowledge-based society by preparing students to participate and work in a number of different fields, as well as preparing them for further study. The University emphasises the quality of study programmes, development of teaching methods, integration of teaching and research, and project-based learning in collaboration with society and industry.

Strong research infrastructure that supports the creation of knowledge and international collaboration
 The University of Iceland is the leading scientific institution in the country, conducting research in all academic fields. The University's dynamic research and innovation work has earned it a strong position in the international scientific community. Continuing research development will be actively promoted through investment in a solid infrastructure and support system, support for international collaboration, and enhancing quality and technical standards of research.

The University has a wide impact and addresses the challenges of the 21st century
 The University of Iceland emphasises that the creation of knowledge should have a wide impact and that the University is a responsible participant in a society that promotes equality, diversity and sustainability. It is vital that research and study programmes tackle the complex challenges facing the world today and that the University is actively involved in Icelandic, societal and cultural.

A great place to work
 The University of Iceland is a dynamic academic community in which a diverse group of staff and students come together to create and communicate new ideas and cultures. It is important for the University to be an engaging and ambitious workplace that attracts talented staff and students in a supportive international environment. Emphasis is placed on a vibrant and family-friendly environment. The University offers excellent opportunities for professional development.

Quality culture and efficient use of resources
 The University ensures that research and degree meet international criteria and quality requirements, and provides the best the University has earned in Iceland and internationally. The success of the University is based on common values, clear strategy, systematic planning, performance reviews based on reliable information and continuous reform.

Strategy of UI 2016-2021 - Teaching and Learning

TEACHING AND LEARNING - THE FOUNDATION OF PROGRESS AND PROSPERITY

The University of Jyväskylä emphasizes demanding study programmes, a positive learning environment for students, and high quality degree of all levels of study. To ensure the students' future skills and to build on its already existing strong and diverse professional skills, the University strives to continuously develop teaching methods and learning facilities, encourage innovation in teaching, and strengthen relations between higher education and industry, and the work-based, competence-based learning. The University will research their work and encourage students' engagement in their studies.

Goals

- The quality of teaching and learning is continuously improved and the learning environment is continuously enhanced.
- The student teacher ratio is sufficiently low to ensure the quality of the study programme but is continuously improved.
- Increased support for entrepreneurial studies.
- Increased opportunities for internationalization.

Measures

- Developing teaching methods for teaching and learning and advancement of a positive learning environment.
- Ensuring the quality of the study programme but is continuously improved.
- Ensuring the quality of the study programme but is continuously improved.
- Ensuring the quality of the study programme but is continuously improved.

Strategy of UI 2016-2021 - Research

RESEARCH - THE DRIVING FORCE OF NEW KNOWLEDGE

The pursuit of knowledge and scientific research that increases the quality of life and the foundation of a research community that produces new knowledge is the University's primary task. The University will support the development of a research community that produces new knowledge and will ensure that the University's research is of high quality and that it is continuously improved. The University will support the development of a research community that produces new knowledge and will ensure that the University's research is of high quality and that it is continuously improved.

Goals

- The quality of research and scientific research is continuously improved.
- The University's research is of high quality and that it is continuously improved.
- The University's research is of high quality and that it is continuously improved.

Measures

- Developing research methods for research and scientific research.
- Ensuring the quality of research and scientific research.
- Ensuring the quality of research and scientific research.

Strategy of UI 2016-2021 - Active Participation in Society and Industry

ACTIVE PARTICIPATION IN SOCIETY AND INDUSTRY

The creation of new knowledge and its practical application are key to improving the quality of life and supporting a prosperous society. The University of Jyväskylä takes a proactive role in society, industry, and culture with the aim of ensuring the University's work that a wide range of initiatives will be placed on connecting the results of research and innovation in diverse ways, promoting general understanding of science, and conveying knowledge to address the challenges of the 21st century and provide a discussion of our global future.

Goals

- The University is a forum for new ideas and dynamic collaboration between industry, institutions and society, promoting a prosperous community.
- Developing science media.
- Ensuring the quality of research and scientific research.

Measures

- Developing science media.
- Ensuring the quality of research and scientific research.
- Ensuring the quality of research and scientific research.

Strategy of UI 2016-2021 - Human Resources

HUMAN RESOURCES

The success of the University of Jyväskylä depends on the quality of its staff and students. The University must be competitive for top researchers, both in Finland and internationally. The University expects to attract talented staff and students and build a globally diverse University community. It therefore expects to further the University's human resources by providing a work environment that promotes and fosters equally valuable.

Goals

- The University's human resources are of high quality and that it is continuously improved.
- The University's human resources are of high quality and that it is continuously improved.

Measures

- Developing human resources.
- Ensuring the quality of human resources.
- Ensuring the quality of human resources.

Strategy of UI 2016-2021 - Key Measures

KEY MEASURES FOR H 21

TEACHING AND LEARNING

- Retention and graduation rates
- Student satisfaction
- Student outcomes after graduation
- Number of graduated doctoral students

RESEARCH

- Standings in international rankings
- Number of publications and citations
- International collaborative networks
- Non-governmental funding

ACTIVE PARTICIPATION

- Collaboration with industry
- Collaboration with society
- Number of youth attending UI's educational events

HUMAN RESOURCES

- Job satisfaction
- Workload on staff
- Gender equality
- Studies in international quality reviews

Strategy of UI 2016-2021 - Execution, Review and Follow-up

- Rector is responsible for execution, review and follow-up
- The strategy will be reviewed annually
 - Rector, Vice-rectors, Deans of schools, Heads of units
 - The review will be in mid-May – whole day review
- Quality Circle Methodology: Plan-Do-Check-Act
- The review is an important part of the QA system and strengthening the continuous improvement culture at the University
- Main results of the review will be published annually